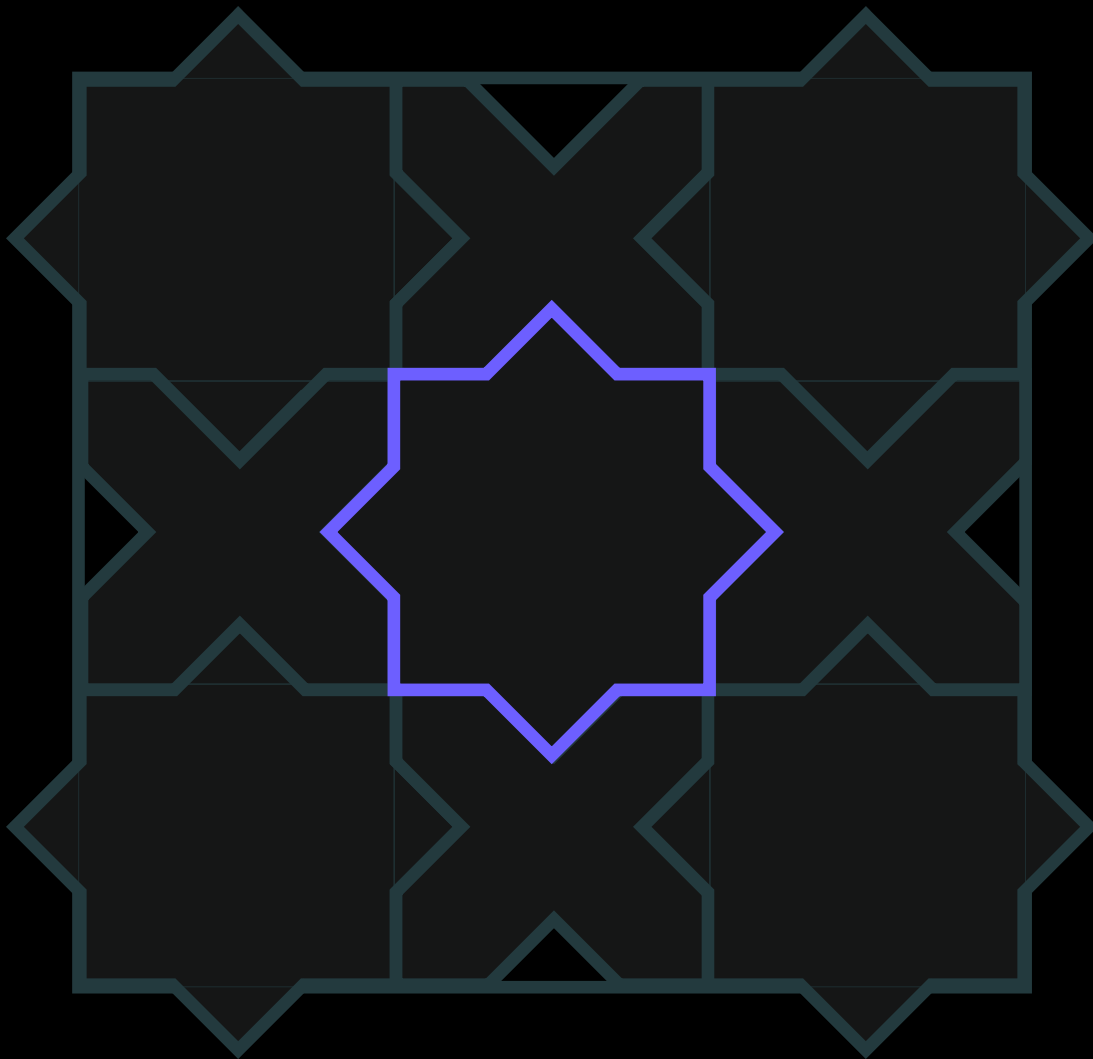
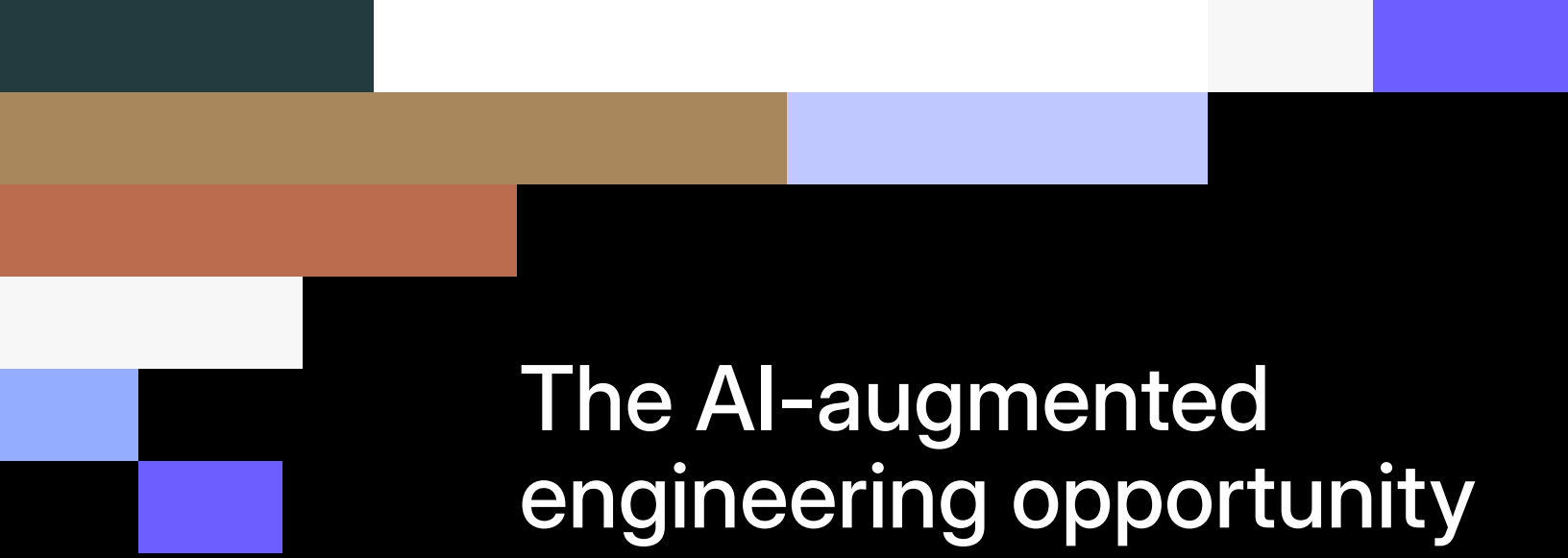


AI-Powered Engineering at Scale

THE ADOPTION PLAYBOOK





Breaking
out of the
hype cycle

The AI-augmented engineering opportunity

As the initial hype around AI in coding settles, career developers on the most innovative engineering teams are beginning to see measurable impact — not just in code generation, but in deployment velocity, onboarding speed, and technical debt reduction across the entire software development lifecycle (SDLC).

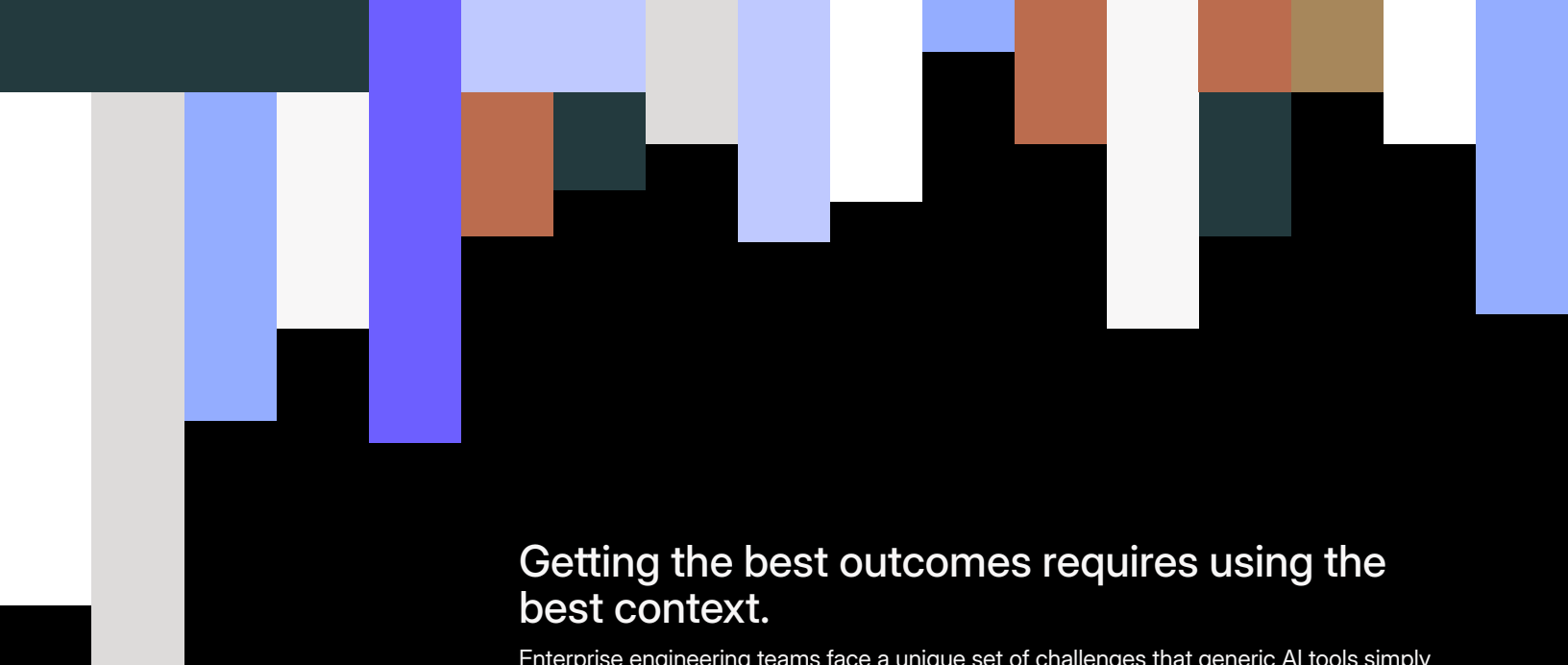
Enough early adopters of AI-assisted development have moved into the very real stages of experimentation, adoption, and innovation, that we now have a good look at what behaviors are driving positive outcomes. We'll share our findings with you in this playbook, but here are a few of the biggest takeaways.

Champions are the secret weapon when it comes to enterprise adoption.

Experimentation is the name of the game when it comes to early stages of AI-powered development adoption. In the most forward-thinking engineering organizations, champions are leading the march, presenting at all hands, holding demos and lunch and learns, and helping steer widespread adoption through excitement and a culture of curiosity. They're proving that true AI-augmented performance is about more than code completions and lines generated, it's about reducing points of friction wherever they exist and improving the metrics you're already measuring.

AI-augmented engineering is about far more than writing code.

Scaling AI-augmented engineering requires a fundamental shift from thinking about individual productivity gains to team-wide capability amplification. Instead of just helping developers write code faster, it's about creating AI that truly understands your organization's software — your APIs, architecture, coding standards, and business logic. This enables engineers to tackle previously daunting tasks like rapidly onboarding to unfamiliar codebases, coordinating changes across multiple services, modernizing legacy systems, and maintaining quality at scale.



Getting the best outcomes requires using the best context.

Enterprise engineering teams face a unique set of challenges that generic AI tools simply can't address. They're working with massive, complex codebases spanning millions of lines across hundreds of services, dealing with legacy systems, intricate dependencies, and years of accumulated technical debt. The companies seeing the biggest gains use developer AI that scales to enterprise complexity through the use of real-time context engineering. AI that understands the context of the project it's working on transforms how teams approach everything from debugging production issues to executing large-scale migrations. The result is engineers who can operate more like senior technical leads, orchestrating complex changes while using context-aware AI able to handle the intricate details.

Scalable AI benefits require structured adoption frameworks.

Although many teams are now using AI tools, the research and adoption process at many companies remains ad hoc at best. At the most successful organizations, the process has been embraced from above with:

Scalable AI

definition

Creating the systems, processes, and culture to make AI-powered development a repeatable, reliable driver of business value.

- Guidance on workflows and best practices that go beyond personal usage
- Top-down direction that engages everyone (even the skeptics) and helps prove out the benefits
- Phased adoption plans that meet both the teams and the technology where they are today while embracing the curiosity required to move forward

In the following pages, we'll lay out our four-phase framework — from individual experimentation to industry leadership — to help you identify where your organization stands and chart your path to measurable AI transformation.

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Where does your organization stand?

The Champion Foundation

“At some point I realized: this is going to transform our engineering process.”

— Tony Bentley,
Staff Engineer
Draata

What you’ll accomplish

- Transform scattered experimentation into systematic adoption
- Identify and empower AI champions to drive measurable results
- Begin tracking adoption rates, developer sentiment, and champion-driven wins
- Aim to consolidate the champion foundation phase into 2-3 months

Laying the foundation

In the earliest phase of AI-powered development adoption, companies understand that there is potential in AI-augmented engineering but often stall out when it comes to translating individual success to wider adoption and measurable returns.

At this bottom-up phase of adoption, the key is to focus on facilitated exploration tied to a mix of quantitative and qualitative goals, like growing tool use, achieving and documenting small wins, and measuring developer sentiment. You’re setting the foundation for transformation, and that begins with achieving buy in — including from the skeptics. So it’s important to recruit champions and set the stage for formalizing what success looks like by documenting and sharing wins regularly and widely. Let’s explore an example from the field.

From the field:

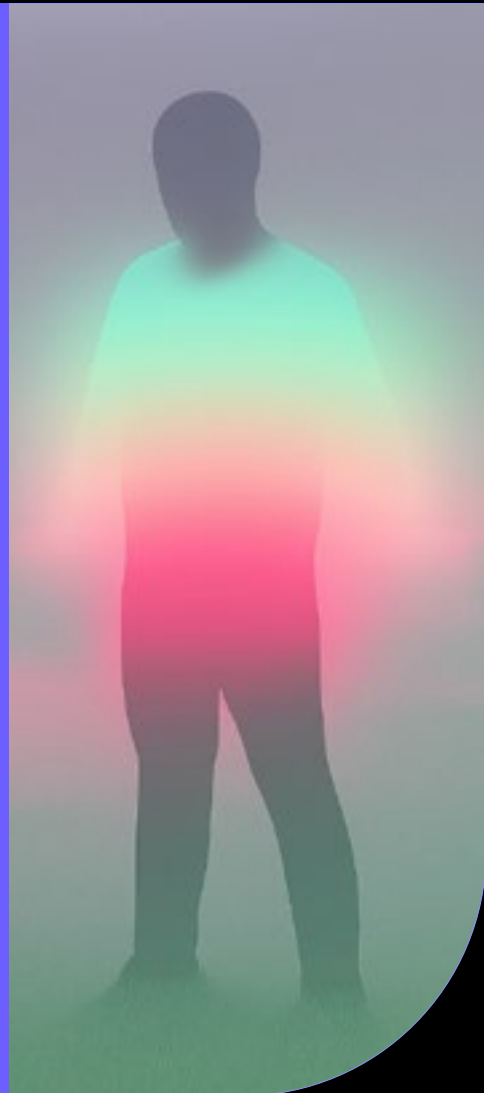
How Drata built their Champion Foundation

When Drata, a fast-growing AI-native Trust Management platform with 200+ engineers across three regions, faced the challenge of moving from scattered AI experimentation to systematic adoption, CTO Daniel Marashlian knew they needed more than individual engineers trying random tools. They needed champions who could drive measurable results across the organization.

For Drata, measurement looked like:

- Hard-wired OKRs: AI adoption became an explicit engineering objective. Success = Every engineer touches the assistant at least once per week during the first quarter.
- Champion channel: A public Slack channel called #wins-ai showcases screenshots of successful prompts and performance gains. Success = Roughly half the posts now come from engineers using the coding assistant.
- Education push: Engineers self-selected Coursera, internal workshops, or vendor-led sessions, then logged completed learning in a central tracker. Success = The org embraced the stance of: "AI literacy is non-negotiable."

CASE STUDY



~10x

TASK SPEED-UPS EACH WEEK

DRATA

From the field:

How Drata built their Champion Foundation

Drata's approach perfectly exemplifies the Champion Foundation Phase. The team took a systematic approach to experimentation that identified clear champions and established an adoption framework that would scale across their entire engineering organization. And the push paid off with early wins that moved the needle on existing coding challenges.

- Unit-test turbo-boost: Complicated mocking suites that once took hours now materialize in minutes, lifting coverage of neglected paths.
- Boilerplate acceleration: Agents scaffold services fast enough to "reduce the majority of setup time by a huge factor."
- Slack brag file: Dozens of #wins-ai posts document 5-10× task speed-ups each week — priceless for momentum.

Test suites that once took hours
now materialize in minutes

Phase 1

Adoption framework

Draata didn't just test tools, they built a champion network that could systematically evaluate, adopt, and scale AI across their engineering organization. Adapt the checklist to your organization to kick off a more methodical adoption framework for your own AI exploration. Aim to complete the first two sections in the first week or two of your pilot program with the following sections in the following weeks, consolidating this initial exploration phase in two to three months.

CHAMPION IDENTIFICATION AND SETUP

- Recruit your champions: consider individuals who are influential, technically strong, and represent different team perspectives, including one or two constructively skeptical voices
- Establish "all-in" commitment from participants — no casual testing
- Define specific use cases like boilerplate generation, complex unit tests, cross-service refactors
- Set up evaluation framework with appropriate security/compliance requirements for your organization

SYSTEMATIC EXPLORATION WITH CHAMPIONS

- Mandate daily usage across all eligible coding tasks
- Conduct regular champion check-ins to document wins and challenges
- Pressure-test tools with real codebase scenarios (not toy examples)
- Track both quantitative metrics (think: time to complete specific tasks, code quality metrics, developer satisfaction scores) and qualitative champion feedback

CHAMPION-DRIVEN EVALUATION AND DOCUMENTATION

- Have champions test tools and prompts against complex, real-world scenarios
- Document specific wins with before/after comparisons
- Evaluate tools based on evidence, not vendor promises
- Build business case with ROI projections from champion results

FOUNDATION FOR SCALE

- Establish AI usage as team OKR (systematic tracking)
- Create dedicated channel for ongoing champion sharing (#wins-ai)
- Design training program: vendor-led, internal, and external courses

The foundation
you've built
becomes the
launchpad for
transformation
at scale.

Your foundation-building starts now

The difference between organizations that successfully adopt AI and those that stall in endless experimentation comes down to systematic champion development. Start with the checklist above, but remember: the goal isn't perfect execution — it's building momentum through documented wins and systematic adoption that proves AI's value to your entire organization.

Once you've established your champion foundation with documented wins, systematic tracking, and organization-wide buy-in, you're ready to move beyond experimentation. You'll know you're there when you start seeing results like:

- Champions naturally sharing wins without prompting
- Skeptics asking how to get access to the tools
- Usage metrics showing consistent daily engagement across pilot teams

This foundation becomes your proof of concept for organization-wide transformation. Phase 2 focuses on scaling these champion-driven successes into measurable business impact across your entire engineering organization. The foundation you've built becomes the launchpad for transformation at scale.



PRO TIP

How to choose AI tools that champions will actually adopt

The biggest mistake organizations make in Phase 1 is overwhelming champions with too many tool options or choosing tools based on vendor demos rather than real-world performance. Champions need AI that works reliably with their actual codebases, not toy examples or greenfield projects.

The key is starting with tools that understand context: your existing code patterns, architectural decisions, and team conventions. Generic AI assistants that suggest code snippets without understanding your codebase structure will frustrate champions and undermine the entire evaluation process.

Focus on tools that demonstrate three core capabilities during champion evaluation:

- Deep codebase understanding: Can it

navigate your monorepo and suggest changes that fit your existing patterns?

- Trusted security and compliance: Will it protect your intellectual property while learning from your code?
- Room to grow: Can it scale from individual productivity to team-wide workflows?

Champions should be able to test these tools against your most complex, real-world scenarios, not just simplified examples. When AI truly understands your development context, champions become genuine advocates because the tool actually makes their hardest work easier, creating the authentic enthusiasm needed to drive organization-wide adoption.

Scaling and Proving

Systematize what your champions discovered and make it work at organizational scale.

What you'll accomplish

- Scale champion practices across teams and complex codebases using real use cases, like refactoring code, fixing small bugs, and writing documentation
- Establish a mix of baseline metrics that include AI's impact on existing metrics and new ones that help formalize evaluations
- Demonstrate that AI can handle real enterprise complexity beyond simple completions to areas like sophisticated IDE integration and team-wide adoption
- Bring AI-powered development out of individual work and into the spotlight as champions regularly share their wins and discoveries company wide
- Timelines will vary at this phase, but think in terms of 1-2 quarters, giving you the ability to measure against goals and improvements

Controlled exploration and expansion

In Phase 1, you proved that AI works with your champions. People around the company are starting to get excited about the exploration and early wins, and now you face the challenge of scaling from a few enthusiastic adopters to a team of engineers with varying skills, use cases, and resistance levels. Phase 2 is all about systematizing what your champions discovered and making it work at organizational scale.

In this phase, exploration is still encouraged, but with pre-identified tools and goals that help provide the scaffolding for understanding what works and why. It becomes increasingly more important now to tie success to productivity gains on specific tasks, the emergence of documented best practices, and an increase in interest across teams. Let's explore an example from the field.

From the Field:

How Webflow scaled AI across complex engineering teams

When Webflow, a leading visual development platform with specialized frontend and backend engineering teams, moved beyond AI pilot programs, they faced the classic Phase 2 challenge: How do you scale AI adoption across complex codebases and diverse team needs without losing the productivity gains that made AI promising in the first place?

CTO Allan Leinwand knew they needed more than scattered tool adoption — they needed systematic integration that worked for their entire JavaScript ecosystem. Webflow's scaling approach focused on three key areas:

1. **Production-grade tooling:** Webflow integrated context-aware AI that understood their complex tech stack and maintained consistency across frontend and backend teams. Success = AI suggestions that match existing architectural patterns and coding standards.
2. **Systematic onboarding:** New hires began onboarding with AI tools to quickly understand complex codebases, turning AI from individual productivity hacks into systematic team advantages. Success = Reduced time-to-productivity for new engineers.
3. **Cross-team measurement:** Webflow tracked concrete productivity metrics across specialized teams rather than relying on anecdotal wins. Success = Measurable increases in PRs, code submissions, bug fixes, and test coverage per engineer.

CASE STUDY



The results demonstrated true Phase 2 success, moving from champion enthusiasm to organization-wide capability:

"It's gotten rid of a lot of the drudgery... It feels like having a pair-programmer that you're working with"

— Merrick Christensen,
Principal Engineer
Webflow

- Measurable productivity gains: More PRs per engineer, more code submissions, more bug fixes, and more tests written across both frontend and backend teams. It's worth noting here that Webflow didn't need to introduce entirely new metrics to determine success, instead, they looked at the impact AI made on existing metrics and goals.
- Maintained flow state: Context-aware AI became invisible infrastructure that enhanced rather than interrupted developer workflow, enabling deep work on complex problems.
- Systematic knowledge transfer: New engineers onboard faster with AI assistance, turning complex codebase navigation from weeks-long challenge into systematic capability.

Webflow's experience illustrates the Phase 2 transition: moving from "our champions love this tool" to "our entire engineering organization depends on this capability."

SUCCESS =

01
AI SUGGESTIONS THAT
MATCH EXISTING
ARCHITECTURAL
PATTERNS AND CODING
STANDARDS.

02
REDUCED TIME-TO-
PRODUCTIVITY FOR
NEW ENGINEERS.

03
MEASURABLE
INCREASES IN PRS,
CODE SUBMISSIONS,
BUG FIXES, AND
TEST COVERAGE PER
ENGINEER.

Phase 2

Adoption framework

Webflow didn't just expand AI usage. The team systematically scaled production-grade capabilities that worked across specialized teams and complex codebases. Use the checklist below to move your organization from champion-driven exploration to enterprise-scale adoption. Plan for this phase to take 3 to 6 months, with the first month focused on infrastructure and measurement, followed by systematic rollout across teams.

PRODUCTION-GRADE INFRASTRUCTURE SETUP

- Implement usage analytics and ROI tracking systems across all engineering teams
- Create standardized onboarding workflows that don't depend on champion availability
- Set up support processes and documentation for non-champion engineers

SYSTEMATIC TRAINING AND ENABLEMENT

- Create self-service learning resources and best practice documentation
- Establish AI literacy as part of engineering competency frameworks
- Design new hire onboarding that includes AI tool proficiency

CROSS-TEAM MEASUREMENT AND SCALING

- Define baseline productivity metrics (cycle time, code review duration, developer satisfaction)
- Track AI impact on existing engineering metrics across all teams, not just champions
- Measure concrete business outcomes: PRs per engineer, bug fixes, test coverage, time-to-productivity
- Establish regular reporting cadence for leadership on AI ROI and adoption progress

CULTURAL INTEGRATION AND GOVERNANCE

- Integrate AI usage into performance reviews and career development discussions
- Create communities of practice and knowledge sharing beyond original champion channel
- Establish coding standards and quality gates for AI-generated code
- Address adoption resistance systematically with targeted support and training

VALIDATION OF ENTERPRISE READINESS

- Demonstrate AI works reliably across complex codebases and specialized team needs
- Show measurable productivity gains that justify continued investment and expansion
- Establish AI as invisible infrastructure that enhances rather than disrupts developer workflow

The goal isn't perfect rollout execution — it's building production-grade capabilities that prove AI's enterprise value through measurable business outcomes.

Your scaling journey starts now

The difference between organizations that successfully scale AI beyond champions and those that plateau at pilot-level adoption comes down to systematic infrastructure and measurement. Start with the checklist above, but remember: the goal isn't perfect rollout execution — it's building production-grade capabilities that prove AI's enterprise value through measurable business outcomes.

Once you've established your scaling foundation with systematic onboarding, cross-team measurement, and enterprise-grade infrastructure, you're ready to move beyond controlled expansion. You'll know you're there when you start seeing results like:

- Non-champions consistently using AI tools without additional training or support
- Engineering metrics showing measurable improvements across all teams, not just pilot groups
- Leadership citing AI productivity gains in quarterly business reviews
- New hires reaching productivity faster than historical baselines

This systematic scaling becomes your proof of enterprise readiness for SDLC transformation. Phase 3 focuses on integrating AI across your entire software development lifecycle, from planning and coding to testing and deployment — where AI becomes the invisible infrastructure that automates workflows and fundamentally changes how your engineering organization operates at enterprise scale.

PRO TIP

How context-aware tooling accelerates enterprise AI adoption

The difference between successful Phase 2 scaling and failed rollouts often comes down to context awareness. Webflow's success hinged on choosing AI that could understand their complex codebase relationships and maintain consistency across specialized teams.

Generic AI coding assistants work well for isolated tasks but break down when faced with enterprise realities: complex architectures, established coding patterns, cross-service dependencies, and specialized team workflows. When AI suggestions don't understand your existing codebase structure or contradict your established patterns, adoption stalls as engineers lose trust in the tool's reliability.

As Webflow found, context-aware AI changes this

dynamic by understanding your entire codebase, not just the current file. It learns your team's architectural decisions, coding standards, and naming conventions, then generates suggestions that feel like they came from a senior engineer who's been working on your project for years.

This means new team members can onboard faster because the AI guides them toward patterns that already exist, senior engineers can refactor confidently knowing the AI understands cross-file dependencies, and the entire organization can scale AI adoption without sacrificing code quality or consistency. When AI truly understands your context, it becomes infrastructure rather than a tool — invisible, reliable, and essential to your development workflow.

Integration and Systemization

Now, the focus shifts from adoption and scaling to deep integration and automation.

What you'll accomplish

- Integrate context-aware AI across the entire software development lifecycle, from planning and requirements gathering through deployment and monitoring
- Establish organization-wide standards and governance frameworks that ensure consistent AI usage while maintaining security, compliance, and code quality at enterprise scale
- Automate routine SDLC workflows and processes, enabling engineers to focus on high-value architectural decisions and complex problem-solving rather than repetitive tasks
- Demonstrate measurable ROI and business impact through comprehensive metrics that tie AI productivity gains directly to revenue, time-to-market, and operational efficiency
- Transform AI from productivity tool to strategic infrastructure that fundamentally changes how your engineering organization innovates, scales, and competes in the market
- Timeline: 9-12 months for full SDLC integration, with measurable ROI demonstration within the first three months and complete workflow automation by the end of the period

Success is measured by workflow automation, measurable business impact, and your organization's ability to innovate and compete differently

Strategic transformation and automation

In Phase 2, you proved that AI works at organizational scale. Your engineering teams are consistently using AI tools, leadership sees measurable benefits, and you have the infrastructure to support enterprise-wide adoption. Now you face the transformative challenge of moving from AI as a productivity tool to AI as strategic infrastructure that fundamentally changes how your engineering organization operates across the entire software development lifecycle.

The focus shifts from adoption and scaling to deep integration and automation. Success is no longer measured by usage metrics or individual productivity gains, but by comprehensive workflow automation, measurable business impact, and your organization's ability to innovate and compete differently because of AI.

This is where AI becomes invisible infrastructure, so deeply embedded in your SDLC that engineers can't imagine working without it, and your business gains sustainable competitive advantages through faster time-to-market, higher quality software, and more strategic use of engineering talent. This transformation also establishes the foundation for continuous innovation, where your organization doesn't just use AI effectively, it begins to shape how AI evolves in your industry and drives best practices that others will follow. Let's explore an example from the field.

From the Field:

How Tilt transformed code reviews with AI-powered automation

When Tilt, a fintech company with a monolithic codebase and 100 developers distributed globally, faced mounting code review bottlenecks, they knew scattered AI experimentation wouldn't solve their systemic challenges. With architecture reviewers in Australia creating 48-hour delays for code merges and new engineers taking months to learn complex patterns, they needed strategic AI integration that could transform their entire development lifecycle.

For Tilt, measurement looked like:

1. Velocity metrics: Track concrete improvements in development speed across their global team. Success = Measurable reduction in PR merge times and review cycles.
2. Knowledge systematization: Document institutional knowledge in structured formats that both humans and AI could leverage. Success = Core engineering concepts captured in actionable, AI-readable guidelines.
3. Process automation: Integrate AI directly into their Azure Pipelines for consistent, scalable code review. Success = AI feedback that matches senior engineer standards while reducing human review burden.

CASE STUDY

30%

INCREASE IN PR VELOCITY

Tilt

From the Field:

How Tilt transformed code reviews with AI-powered automation

Tilt's approach exemplifies Stage 3's strategic integration phase. Rather than treating AI as individual productivity tools, they built enterprise-grade infrastructure that captured organizational knowledge and automated critical development processes. The systematic approach to prompt engineering, rule refinement, and cross-team implementation created sustainable transformation across their engineering organization. The results demonstrated true Stage 3 success, moving from tool adoption to business transformation:

"The companies succeeding with AI aren't just buying platforms; they're investing in the scaffolding that makes those platforms actually useful."

— James Garrett
Backend Developer
Tilt

- Development velocity: 30% increase in PR velocity with 40% reduction in merge times, directly addressing their global team coordination challenges.
- Review efficiency: 23.5% drop in human review comments (excluding AI feedback), freeing senior engineers for higher-value architectural work.
- Systematic expansion: Success in code review opened pathways to IT migrations, product monitoring with Amplitude and Databricks, and planned on-call incident response automation.

Tilt's experience illustrates the Stage 3 transition: moving from "AI helps individual developers" to "AI transforms how our entire engineering organization operates." Their investment in foundational infrastructure and systematic knowledge capture positioned them to scale AI benefits across multiple use cases while maintaining the quality and consistency that enterprise development demands.

CASE STUDY



40%

REDUCTION IN MERGE TIMES

23%

DROP IN HUMAN REVIEW COMMENTS

The most meaningful AI metrics aren't about AI usage, they're about business outcomes.

Measuring business impact: Beyond lines of code

Tilt's success illustrates a critical principle: the most meaningful AI metrics aren't about AI usage, they're about business outcomes. A common mistake organizations make when measuring AI impact is focusing on vanity metrics like lines of code generated or completion acceptance rates. These numbers tell you how much AI is being used, but not whether it's making your engineering organization more effective.

Instead of creating new AI-specific KPIs, measure AI's impact on existing engineering metrics that directly tie to business outcomes. Tilt tracked whether their PR velocity increased and merge times decreased, metrics they already cared about. Similarly, monitor if cycle time from commit to deployment improves, whether code reviews require fewer iterations, and whether bug fix resolution times get faster. Track if test coverage increases and technical debt gets addressed more systematically. Most organizations see initial business metric improvements within 3-6 months of systematic integration, with full transformation benefits evident by month 9-12. These metrics reveal whether AI is truly augmenting your engineers' ability to deliver value, not just generating more code.

The most telling indicators often come from what AI frees your engineers to focus on. When Tilt reduced human review comments by 23.5%, those senior engineers didn't disappear, they redirected their expertise toward architectural decisions, complex problem-solving, and innovation initiatives like their planned on-call incident response system. This shift from routine tasks to high-value work is where AI's true business impact emerges. New hires reach productivity faster because they can navigate complex codebases with assistance, and experienced engineers report higher satisfaction because they spend less time on repetitive tasks and more time solving the interesting problems that drive business differentiation.

These improvements in developer experience and focus directly correlate with retention, innovation, and long-term engineering velocity — the outcomes that actually matter to your business.

Phase 3

Adoption framework

Tilt didn't just integrate AI tools, they built enterprise-grade infrastructure that transformed their entire development lifecycle. Adapt the roadmap to systematically move from AI adoption to AI as strategic infrastructure. Plan for 9-12 months total, with measurable ROI demonstration within the first quarter and full SDLC automation by the end of the period.

FOUNDATION AND KNOWLEDGE SYSTEMIZATION

Audit existing AI usage patterns across all engineering teams to identify successful workflows and integration gaps

Document institutional knowledge in structured, AI-readable and human-friendly formats (architectural patterns, coding standards, review criteria)

Establish enterprise governance frameworks covering AI usage policies, security requirements, and compliance standards

Create cross-functional AI enablement team with representatives from engineering, security, legal, and operations

Risk mitigation: Plan 2-3x longer than initial estimates for knowledge documentation — complex architectural patterns take time to systematize

PROCESS INTEGRATION AND MEASUREMENT

Integrate AI into critical SDLC workflows augmented with human feedback: CI/CD pipelines, automated code review, testing frameworks

Implement measurement systems tracking business outcomes (cycle time, merge velocity, quality metrics) not AI usage statistics

Pilot automated workflows in low-risk areas before expanding to mission-critical processes

Establish "hypercare" channels for real-time refinement and issue resolution during rollout

Risk mitigation: Address resistance from non-early-adopter teams through clear communication about AI augmentation, not replacement

FULL SDLC AUTOMATION AND ROI DEMONSTRATION

Scale automation across planning, development, testing, deployment, and monitoring phases

Demonstrate concrete ROI through measurable improvements in existing engineering metrics

Establish continuous improvement processes for refining AI integration based on production usage

Document systematic expansion pathways to additional use cases (incident response, migrations, monitoring)

Risk mitigation: Involve security and compliance teams early—enterprise-scale AI integration complexity grows exponentially

STRATEGIC INFRASTRUCTURE ESTABLISHMENT

Achieve "invisible infrastructure" status where engineers stop thinking about "using AI" and focus on problem-solving

Position organization to innovate on AI capabilities rather than just consuming AI tools

Establish foundation for Phase 4: continuous innovation and industry leadership in AI-augmented development

Your transformation journey reaches critical mass

The difference between organizations that achieve AI-powered transformation and those that remain stuck with productivity tools comes down to systematic integration and measurable business impact. Execute the roadmap above, but remember: the goal isn't perfect automation, it's building strategic infrastructure that fundamentally changes how your engineering organization innovates and competes.

Once you've established enterprise-grade AI integration with systematic knowledge capture, workflow automation, and measurable ROI demonstration, you're ready to move beyond operational efficiency. You'll know you're there when you start seeing results like:

- Engineers naturally solving problems without consciously "using AI" — it's become invisible infrastructure
- Business metrics showing sustained competitive advantages: faster time-to-market, higher quality releases, strategic reallocation of engineering talent
- Leadership viewing AI capabilities as core to product strategy and market differentiation
- Your organization setting industry standards rather than following them

This systematic transformation becomes your foundation for continuous innovation. Phase 4 focuses on leveraging your AI infrastructure to drive industry leadership, innovating on AI capabilities, shaping how AI evolves in your industry, and establishing best practices that competitors will follow. At this stage, AI becomes your competitive moat, enabling breakthrough innovations that weren't possible with traditional development approaches.

It's building infrastructure that fundamentally changes how your engineering organization innovates and competes.

Continuous Innovation

True industry leadership through AI remains largely uncharted territory.

The AI-assisted development landscape is still in its infancy. While some organizations have mastered productivity gains and systematic integration, true industry leadership through AI remains largely uncharted territory. Most companies are still figuring out Phase 2 and 3, which means the organizations that define Phase 4 will shape the industry futures.

When paradigms are still forming, early movers don't just gain competitive advantage, they define what competitive advantage looks like. The organizations making strategic AI investments today are positioning themselves to be tomorrow's category creators. Based on emerging patterns and the trajectory of AI development, we believe Phase 4 organizations will be characterized by:

- Industry influence through innovation: These organizations won't just use AI, they'll influence how AI tools are built. Their unique requirements and innovative applications will drive vendor roadmaps and shape industry standards.
- Proprietary AI infrastructure as competitive moat: While others rely on commodity AI tools, Phase 4 leaders will build custom capabilities that create sustainable competitive advantages. Their AI infrastructure will be as differentiated as their core products.
- Cultural leadership in AI adoption: They'll become the organizations others study and emulate. Their approaches to AI integration, team structure, and development practices will become the playbooks that define industry best practices.
- Ecosystem contribution and thought leadership: Through open source contributions, research publications, and conference presentations, they'll actively shape how the entire industry thinks about AI-assisted development.

While Phase 4 remains largely aspirational, there are some companies that are beginning to exhibit Phase 4 behaviors. For example, during the beta development of our command-line AI agent tool, Tilt demonstrated Phase 4 behavior by pioneering a "swarm coordination" approach and building systematic documentation infrastructure for AI integration. Their innovations influenced our product roadmap, and they're now sharing their approach publicly, helping define industry best practices for AI adoption.

Building AI innovation capabilities: Consumer to creator

Create
sustainable
competitive
moats that
grow stronger
as capabilities
evolve

The biggest shift in Phase 4 will be in moving from consuming AI tools to creating AI solutions that give your organization unique competitive advantages. This means developing internal capabilities to build custom AI implementations, fine-tune models for your specific domain, and create proprietary solutions that competitors can't simply purchase off the shelf.

To get a headstart, identify areas where basic code completion tools don't fully address your organization's unique challenges or opportunities. These gaps become the foundation for custom AI development, whether that's building domain-specific code generation models trained on your architectural patterns, creating context-aware automation that spans your entire development ecosystem, or developing intelligent deployment systems that learn from your operational history. The goal isn't to replace commercial AI tools, but to create differentiated capabilities that amplify your competitive position.

The most successful Phase 4 organizations will establish dedicated AI innovation teams that combine deep engineering expertise with advanced context understanding and enterprise integration capabilities. These teams won't just implement solutions, they'll experiment with emerging techniques, contribute to open source projects, and build relationships with AI research communities. They'll influence the direction of AI development rather than simply react to vendor roadmaps, creating sustainable competitive moats that grow stronger as AI capabilities evolve.

Are you positioned to define the future?

Phase 4

Readiness assessment

The window for Phase 4 positioning is open now, but it won't stay open forever. Use this framework to assess whether your organization is primed to seize this opportunity.

CULTURAL FOUNDATION ASSESSMENT

AI-first decision making: Do architectural decisions consider AI capabilities from the start, not as an afterthought?

Innovation mindset: Does your team actively experiment with emerging AI capabilities rather than waiting for proven solutions?

Learning laboratory culture: Are engineers encouraged to pioneer new approaches rather than just implement existing ones?

TECHNICAL CAPABILITY ASSESSMENT

Internal AI expertise: Can your team evaluate new AI technologies independently without vendor guidance?

Custom solution development: Do you build proprietary AI implementations that differentiate your products?

Rapid adaptation capability: Can you integrate paradigm shifts in AI within quarters, not years?

INDUSTRY INFLUENCE ASSESSMENT

Thought leadership: Are you publishing insights that influence how others approach AI in development?

Open source contribution: Do your AI innovations contribute back to the broader ecosystem?

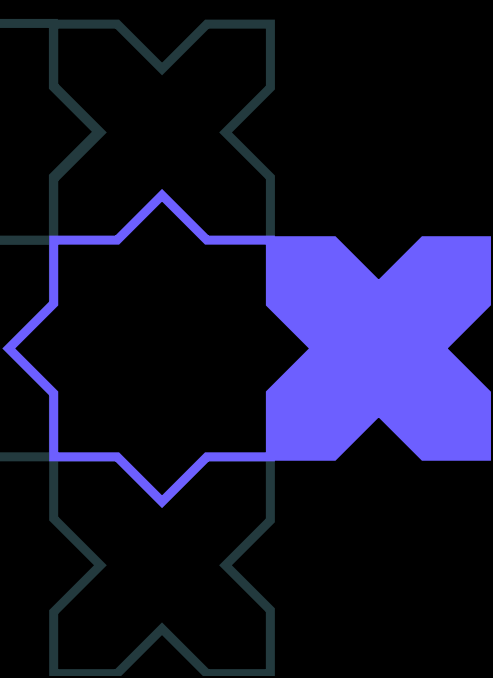
Vendor influence: Do AI tool vendors seek your input on roadmap decisions?

COMPETITIVE POSITIONING ASSESSMENT

Sustainable moats: Are your AI capabilities difficult for competitors to replicate?

Market differentiation: Do customers choose you specifically because of your AI-powered capabilities?

Future-proofing: Are you positioned to maintain advantage as AI capabilities commoditize?



THE DEFINING MOMENT

Where does your organization stand?

We're at an inflection point. The organizations that invest strategically in AI infrastructure today, while the landscape is still forming, will become the industry leaders that others aspire to emulate.

The question isn't just whether AI will transform software development. It's whether your organization will be among those who define what that transformation looks like.

Every organization's AI journey is different, but the progression is consistent: you start by optimizing existing workflows, then gradually build the capabilities that enable transformation. Whether you're just beginning with individual adoption or ready to systematize across teams, the key is taking the next step forward. What's your next move?

Use the self assessment that follows to identify where your company currently sits in our four-phase framework, then use the adoption strategies in this playbook to chart your advancement.

Where does your organization stand?

PHASE 01 THE CHAMPION FOUNDATION

- Some developers use AI coding assistants independently
 - No formal AI policies or guidelines exist
 - AI usage varies dramatically across teams
 - Leadership awareness of AI tools is limited
 - No systematic measurement of AI impact
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PHASE 02 SCALING AND PROVING

- Multiple teams have adopted AI tools systematically
 - Basic usage guidelines and best practices are documented
 - You measure AI impact using business metrics (deployment frequency, lead time) not just lines of code
 - Leadership actively supports AI tool procurement and training
 - AI usage is becoming standard across development workflows
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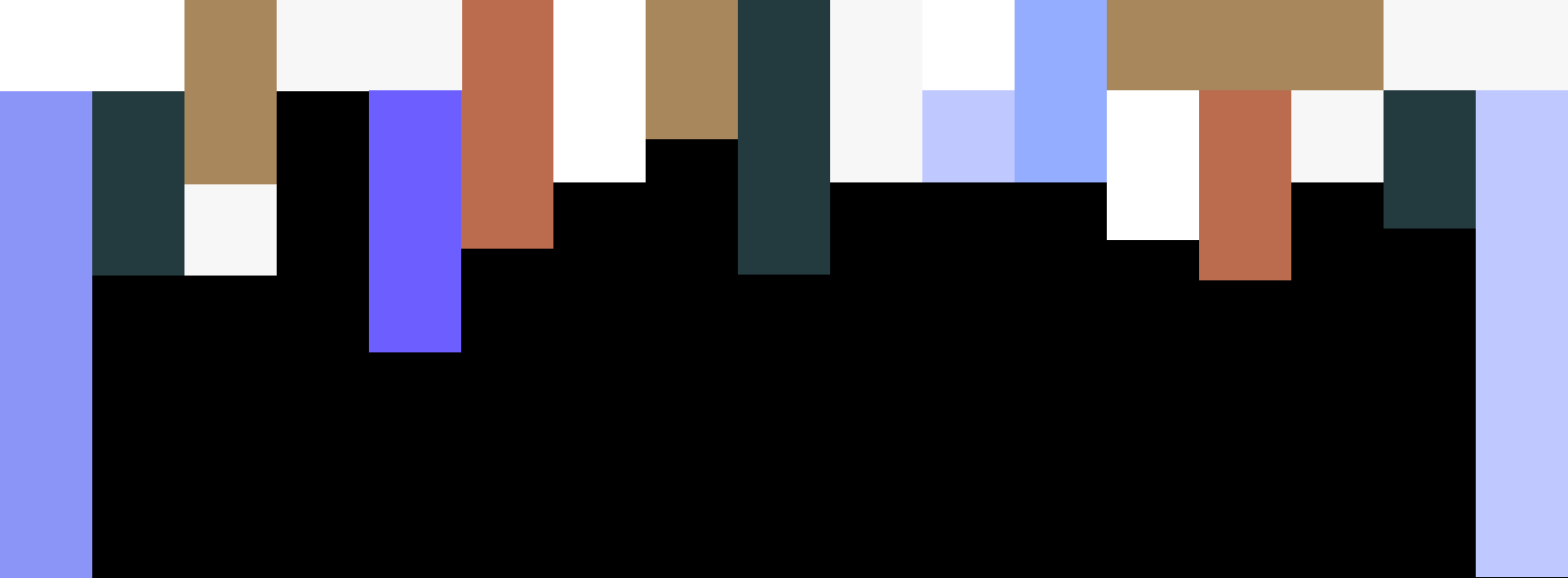
PHASE 03 INTEGRATION AND SYSTEMIZATION

- You've built custom AI workflows and infrastructure beyond off-the-shelf tools
 - You systematically capture and codify AI best practices across teams
 - You track how AI affects strategic outcomes like technical debt reduction and architecture evolution
 - You measure AI's impact on innovation velocity and knowledge transfer effectiveness
 - AI infrastructure decisions create measurable competitive advantages that influence business strategy
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PHASE 04 CONTINUOUS INNOVATION

- Your AI innovations influence vendor roadmaps and industry standards
- Your measurement approaches become industry benchmarks that others adopt
- You publish thought leadership and research that shapes how the industry approaches AI
- Competitors study and attempt to replicate your AI approaches
- You contribute to open source AI development tools and frameworks

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Making the journey: How Augment accelerates your AI adoption

The path from Phase 1 to Phase 4 doesn't have to take years. The right AI partner can accelerate your journey by providing not just tools, but the infrastructure and expertise to leapfrog common adoption challenges.

Augment is purpose-built for organizations serious about AI transformation. Unlike generic coding assistants that work file-by-file, Augment's deep context understanding scales with your codebase complexity, from startup repositories to enterprise monorepos with millions of lines of code. Our context engine processes your full codebase in real-time, understanding relationships between components and adapting to your team's patterns.

Ready to accelerate your AI journey? Experience what context-aware AI can do for your most complex codebases.